Deutsche Bank Dr. Josef Ackermann

Chairman of the Management Board

Roadshow

Helsinki, 25 June 2009



Agenda

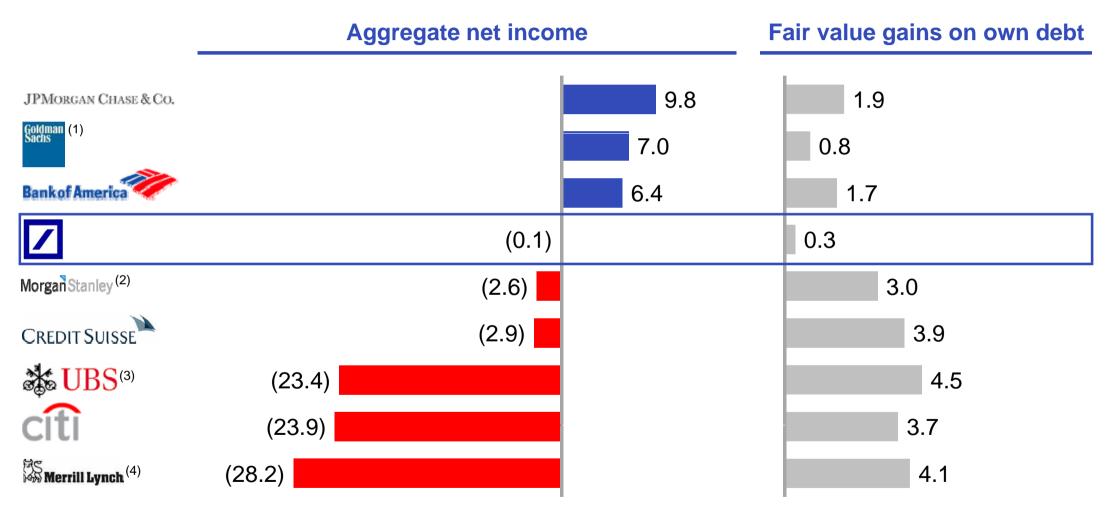
| _1_ | Strength through the crisis |
|-----|--------------------------------|
| 2 | Well positioned to stay strong |
| 3 | and emerge stronger |





We remain a relative winner through the crisis

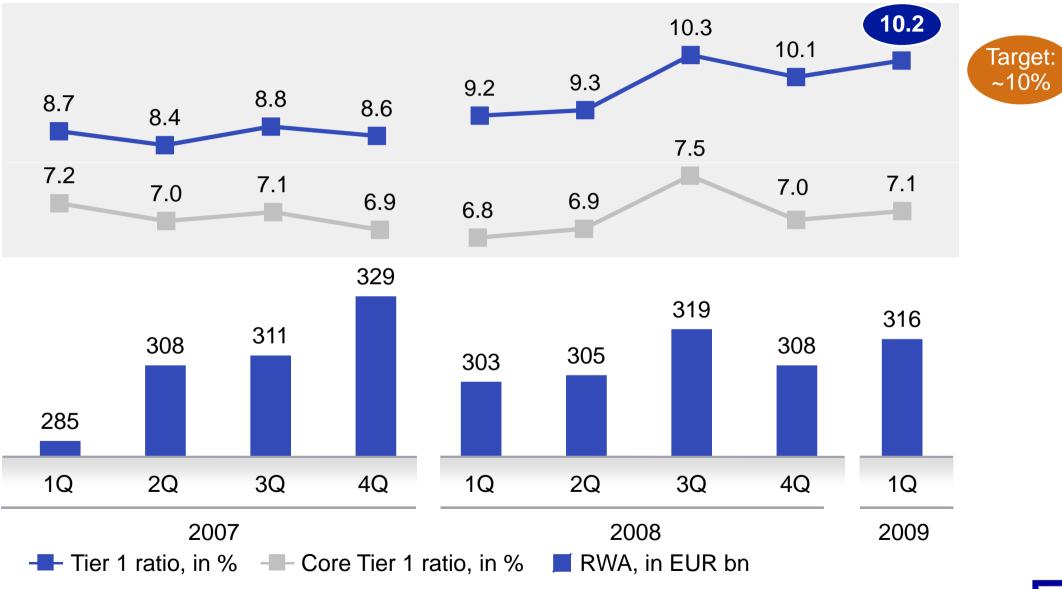
3Q2007-1Q2009, reported, in EUR bn



(1) 3Q07-4Q08 based on diverging fiscal year (2) 3Q07-4Q07 net income based on diverging fiscal year, 3Q07-4Q08 FV gains on own debt based on diverging fiscal year (3) FV gains also reflects fair value gain on mandatory convertible notes of EUR 2.4 bn in 1Q08 (4) 3Q07-4Q08

Note: Based on FY2007, 1Q2008-1Q2009 FV gains/losses on own debt due to credit spread movements; for peers net income reflects net income attributable to the shareholders of the parent; converted into EUR based on average FX rate of respective reporting period Source: Company data Deutsche Bank Investor Relations 06/09 · 3

Capital ratios have been strengthened



Note: 2007 based on Basel I, from 2008 onwards based on Basel II, Core Tier 1 ratio = BIS Tier 1 capital less Hybrid Tier 1 Capital divided by RWAs Investor Relations 06/09 · 4

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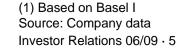
Intrinsic capital strength in peer context

Tier 1 ratio as of 31 March 2009, in %

Impact of state capital injections Tier 1 ratio excluding state

capital injections

16.7 16.0 14.1 11.9 11.4 10.5 10.2 10.1 8.8 8.7 8.6 13.4 13.2 9.3 8.4 7.8 7.7 7.4 6.8 Société Barclays⁽²⁾ Morgan Goldman UBS Bank of **BNP** Credit Citi **JPMorgan** Stanley⁽¹⁾ Sachs America Paribas Générale Chase Suisse



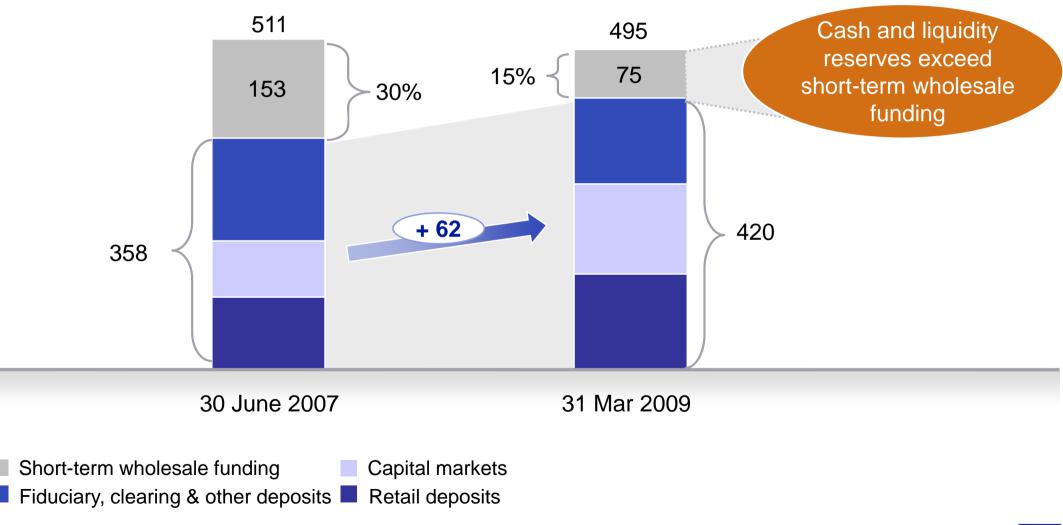
(2) As of 31 December 2008





Unsecured funding: Quantity, quality, consistency

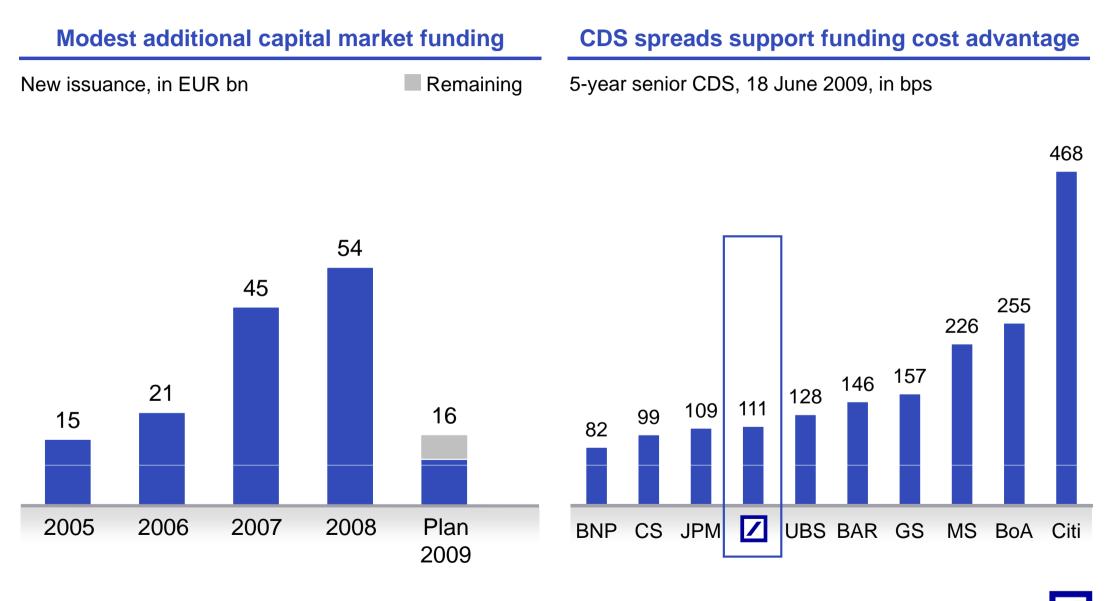
In EUR bn



Note: Figures may not add up due to rounding differences Investor Relations $06/09 \cdot 6$



Current funding position is very robust



Source: Bloomberg Investor Relations 06/09 · 7 Deutsche Bank



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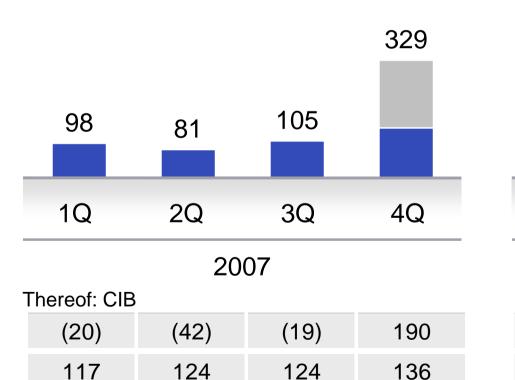
| _1_ | Strength through the crisis |
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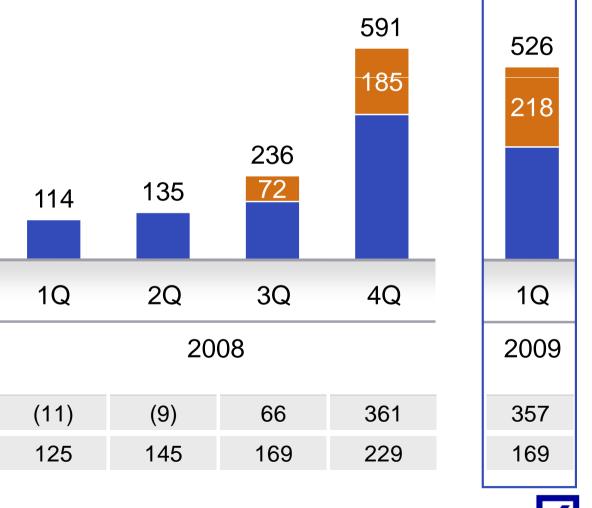




Provision for credit losses have risen, partly reflecting transfers ... In EUR m

- Single counterparty relationship
- Related to IAS 39 reclassified assets





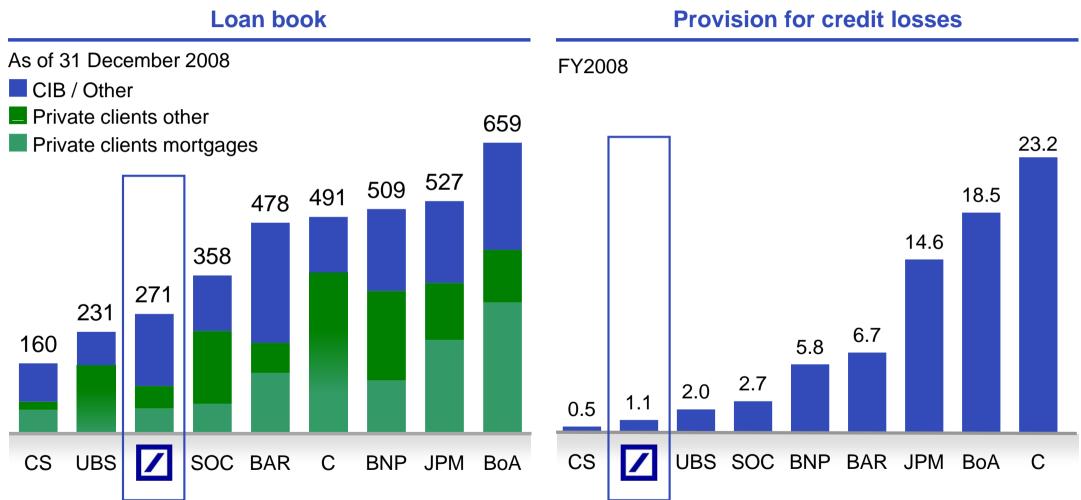
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Thereof: PCAM

Note: Divisional figures do not add up due to omission of Corporate Investments Investor Relations $06/09 \cdot 9$

... but remain relatively low

In EUR bn

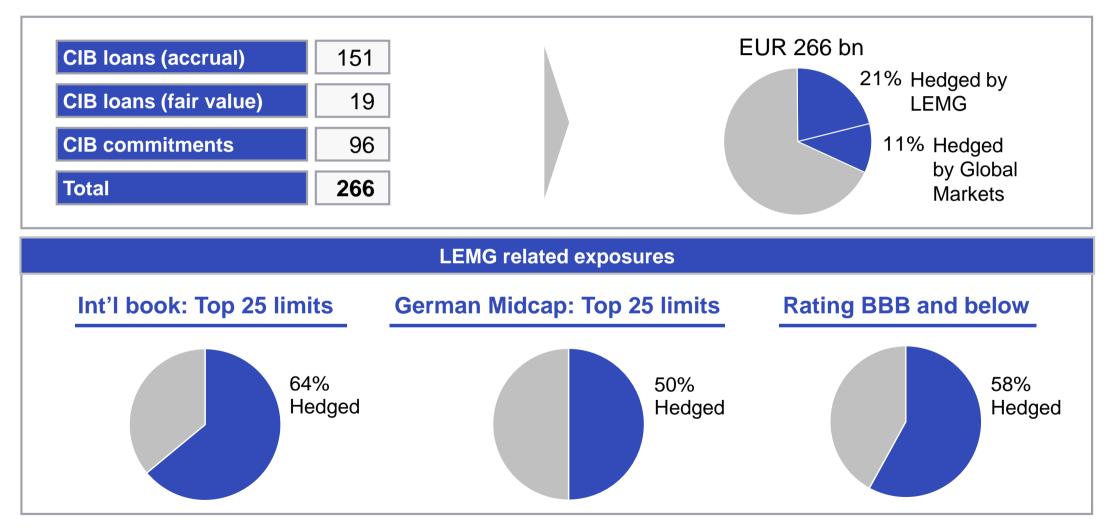


Note: Private Clients reflects for CS: "Consumer Ioans"; UBS: "Global Wealth Management & Business Banking"; SOC: "French Networks", "International Retail Banking", "Financial Services"; BAR: "Retail business"; C: "Global Cards", "Consumer Banking", "Global Wealth Management"; BNP: "French Retail Banking", "BNL", "International Retail Services"; JPM: "Total Consumer Loans"; BoA: "Consumer"; converted into EUR based on spot/average FX rate of respective reporting period Source: Company disclosure Investor Relations 06/09 · 10



Credit exposure mitigated by hedging

As of 31 Dec 2008, in EUR bn

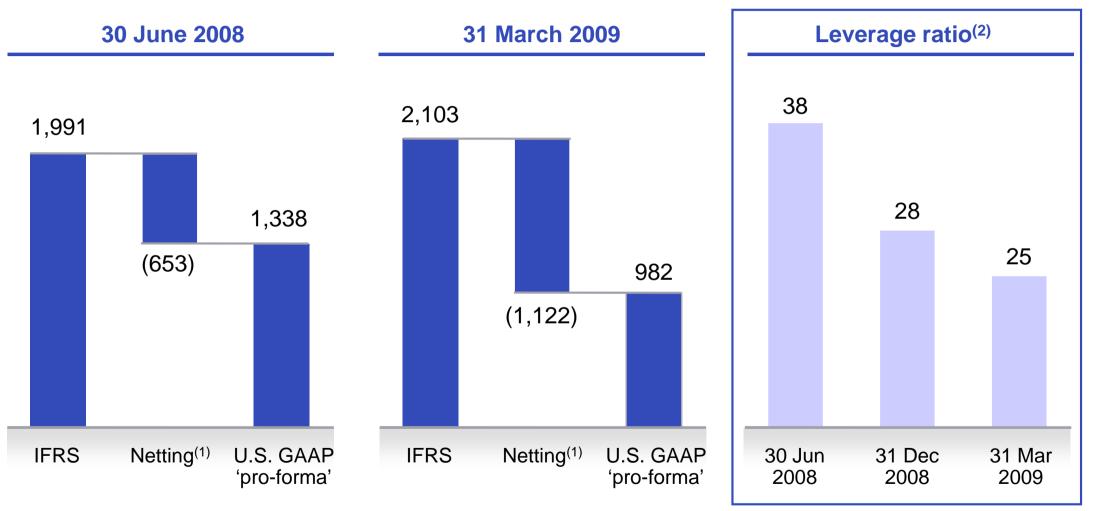


Note: LEMG hedging by CDS & CLOs, vs committed limits of International (medium & long term) and GMC (excl db Shipping & Public Sector) portfolios, Top 25 & BBB refer to client groups and internal credit ratings Investor Relations 05/09 · 11



Significant reduction in balance sheet leverage

In EUR bn



(1) For 30 June 2008 incl. derivatives netting of EUR 498 bn, pending settlements netting of EUR 92 bn and repo netting of EUR 62 bn; for 31 March incl. derivatives netting of EUR 1,020 bn, pending settlements netting of EUR 97 bn and repo netting of EUR 5 bn
(2) Total assets (U.S. GAAP 'pro-forma') divided by total equity per target definition
Note: Figures may not add up due to rounding differences
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Agenda

| 1 | Strength through the crisis |
|---|--------------------------------|
| 2 | Well positioned to stay strong |
| 3 | and emerge stronger |

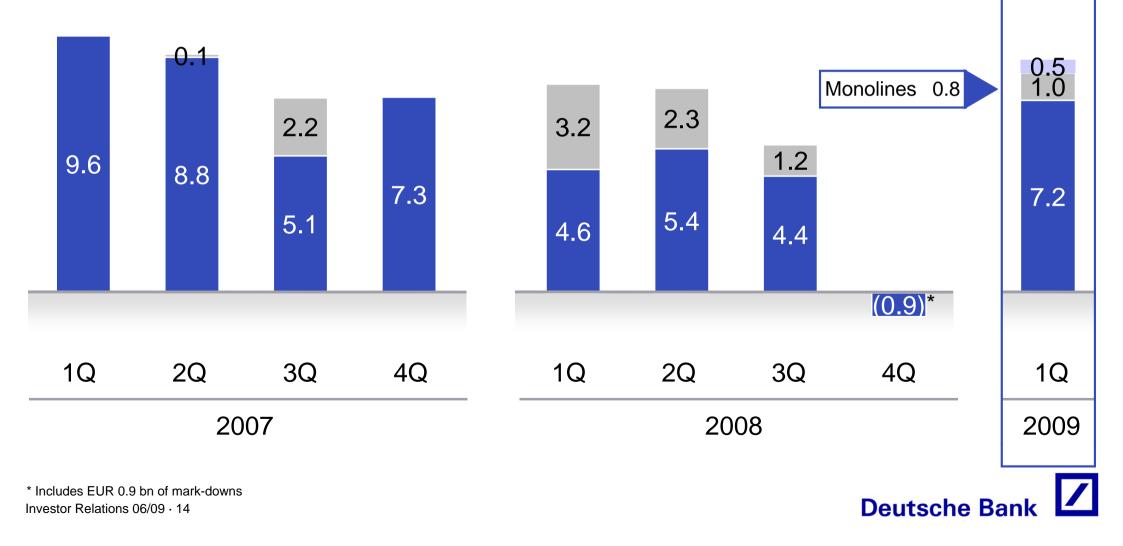




Revenue generation in the first quarter 2009

In EUR bn

Significant property impairment Mark-downs



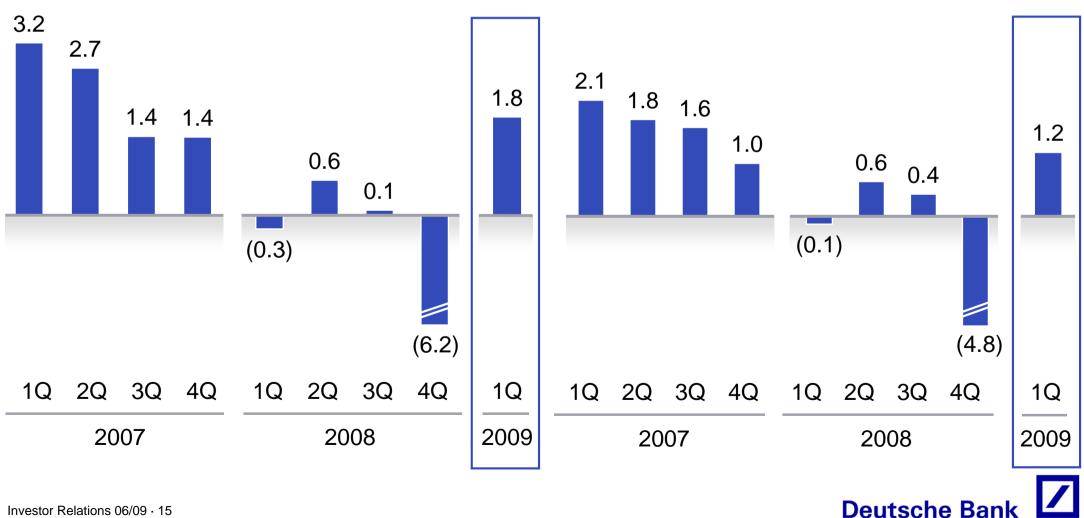


Substantial profitability, even after mark-downs

In EUR bn

Income before income taxes

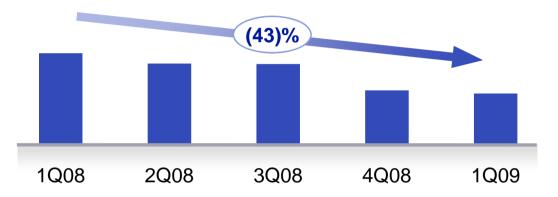
Net income



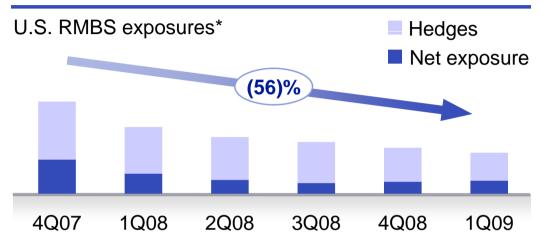
Continued reduction of risk and costs

Maintaining de-levered balance sheet

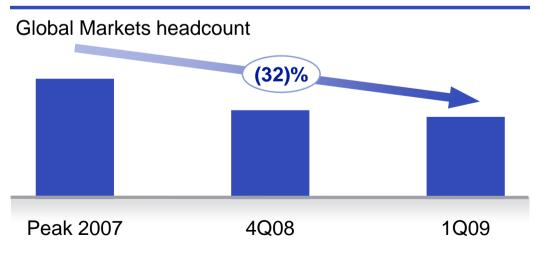
Global Markets balance sheet (U.S. GAAP 'pro-forma')*



Continued management of legacy exposures



Streamlined headcount



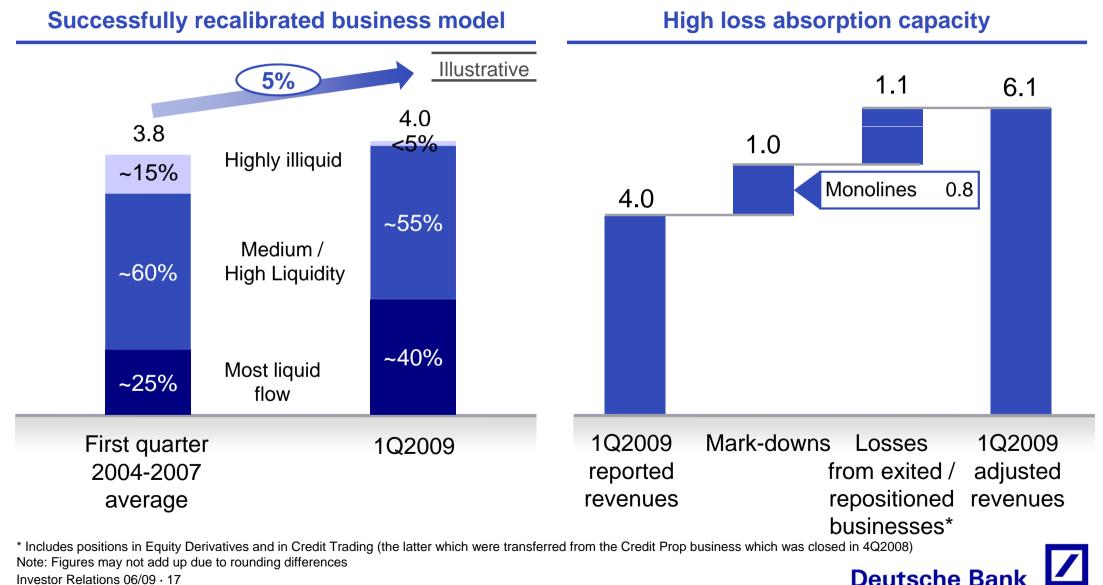


* Per quarter end

Note: 2007 based on structure as of 2008, 2008 onwards based on latest structure Investor Relations $06/09\cdot 16$

Sales & Trading demonstrated its earnings power

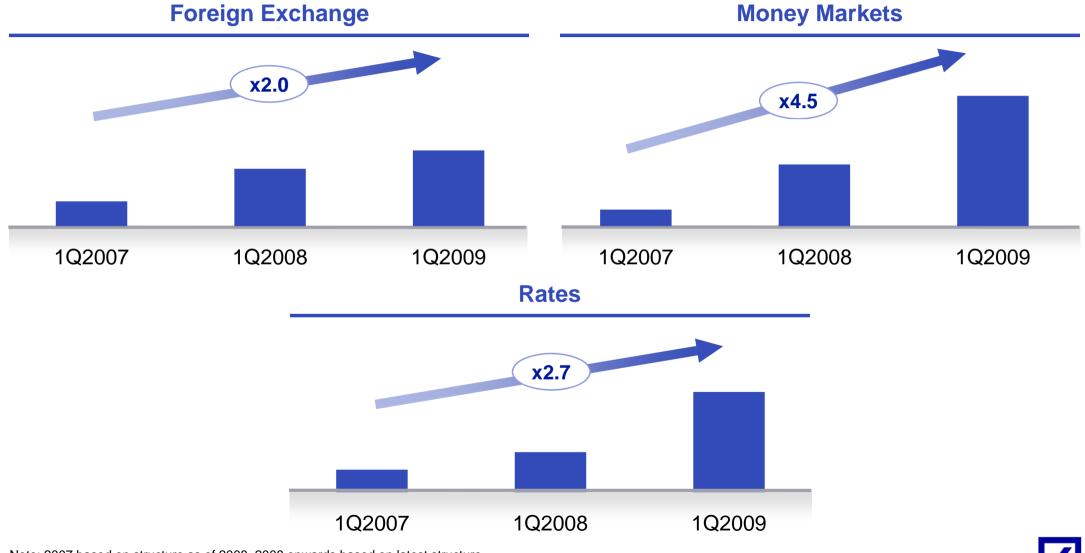
Revenues, in EUR bn



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Sales & Trading 'flow' businesses have grown through the crisis

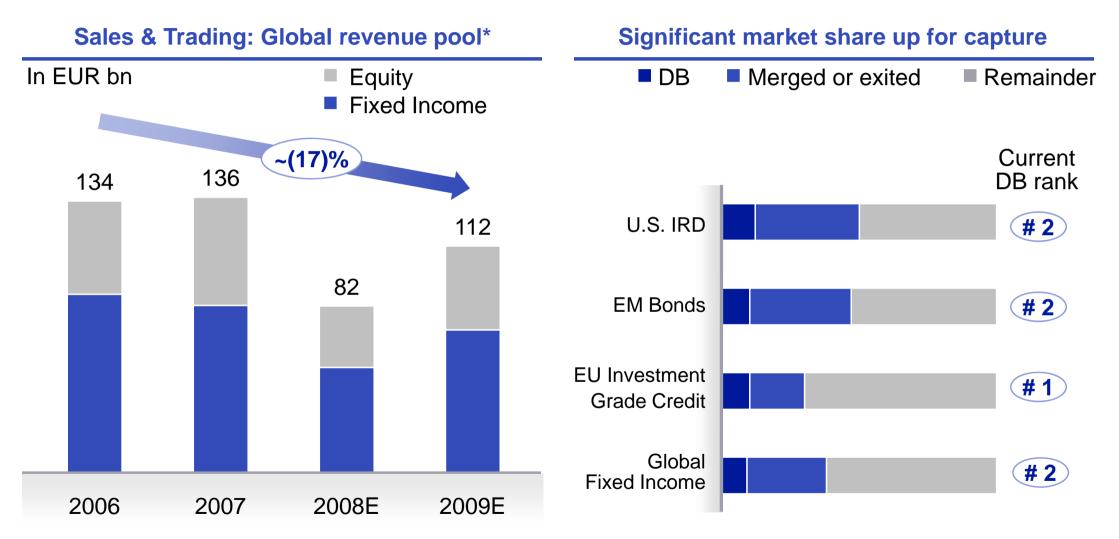
Indexed, 1Q2007 = 100



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Note: 2007 based on structure as of 2008, 2008 onwards based on latest structure Investor Relations $06/09 \cdot 18$





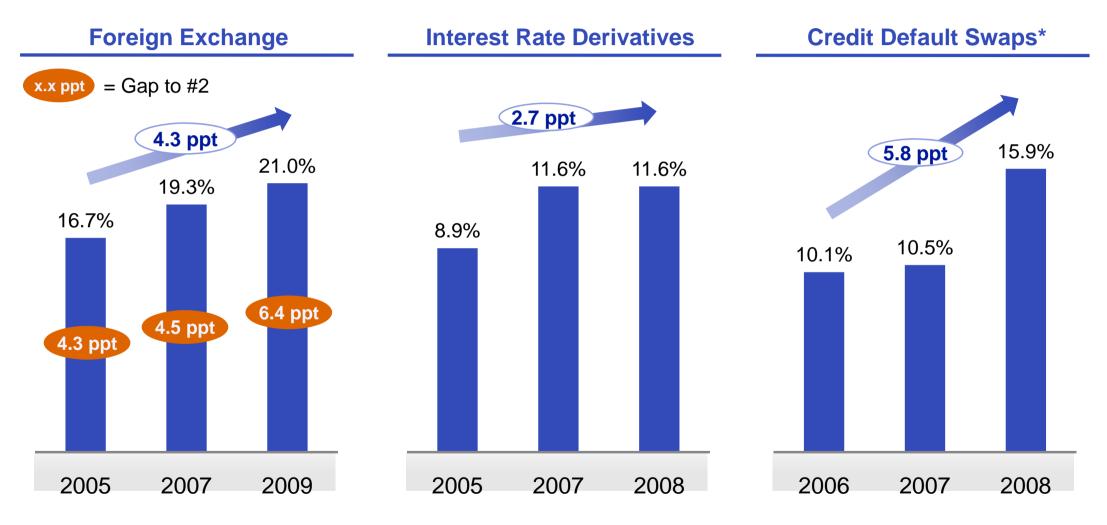
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* Deutsche Bank estimates of top-15 major firms; underlying revenues excluding writedowns Source: Company reporting, Greenwich Associates Note: IRD: Interest Rate Derivatives Investor Relations 06/09 · 19

financial

Share gains in key 'flow' businesses

Deutsche Bank market share



* Market share for high yield CDS Source: Euromoney; Greenwich Associates Investor Relations 06/09 · 20

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2008

Corporate Finance: Capturing share in tougher conditions

M&A announced: Ranking by volume in USD bn

Global

| 2006 | | | | | |
|------|-------------------|-----|--|--|--|
| Ra | Rank | | | | |
| 1 | Goldman Sachs | 858 | | | |
| 2 | JPMorgan | 782 | | | |
| 3 | Citi | 706 | | | |
| 4 | BoA/Merrill Lynch | 619 | | | |
| 5 | UBS | 562 | | | |
| 6 | Morgan Stanley | 552 | | | |
| 7 | Credit Suisse | 489 | | | |
| 8 | Deutsche Bank | 487 | | | |
| 9 | Barclays Capital | 316 | | | |
| 10 | BNP Paribas SA | 283 | | | |

| | 1Q09 | |
|------------|------------------------------------|-------------------|
| <u>Rar</u> | <u>nk</u> | |
| 1 | Morgan Stanley | 219 |
| 2 | JPMorgan | 203 |
| 3 | Citi | 183 |
| 4 | Goldman Sachs | 160 |
| | | |
| 5 | Deutsche Bank | 133 |
| 5 | Deutsche Bank Credit Suisse | 133 116 |
| | Credit Suisse | |
| 6 | Credit Suisse BoA/Merrill Lynch | 116 |
| 6 7 | Credit Suisse BoA/Merrill Lynch | 116 99 |

4000

Rank

| 1 | Goldman Sachs | 554 |
|----|-------------------|-----|
| 2 | JPMorgan | 532 |
| 3 | Citi | 448 |
| 4 | Deutsche Bank | 402 |
| 5 | UBS | 362 |
| 6 | Credit Suisse | 347 |
| 7 | BoA/Merrill Lynch | 320 |
| 8 | Morgan Stanley | 299 |
| 9 | BNP Paribas | 234 |
| 10 | Lazard | 192 |

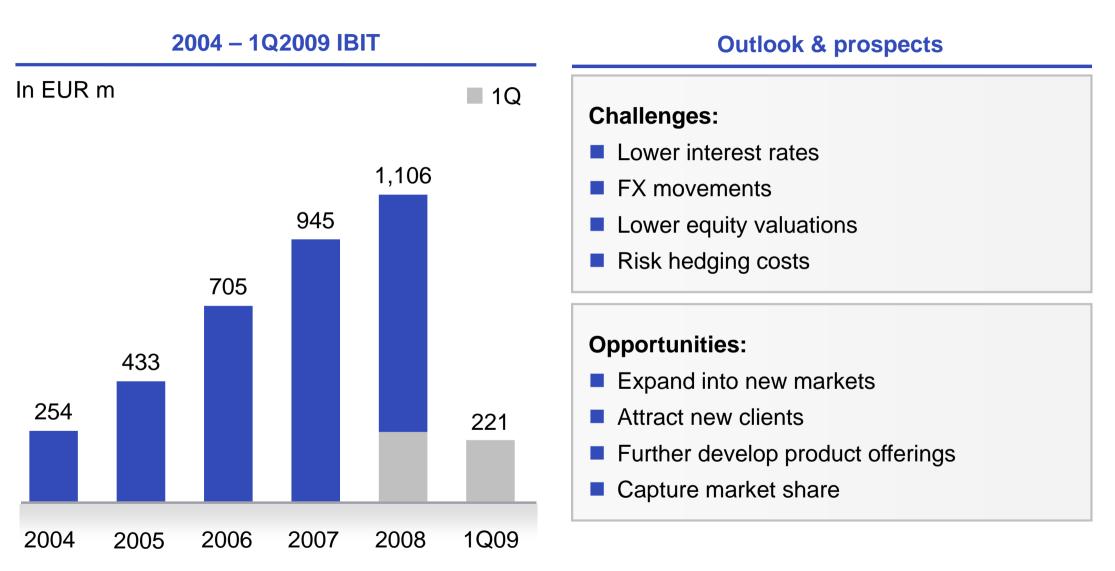
2008

EMEA

1Q09 Rank Deutsche Bank 110 1 2 Credit Suisse 109 3 Citi 104 4 JPMorgan 84 5 UBS 82 6 Morgan Stanley 69 7 Goldman Sachs 40 8 Lazard 39 9 BoA/Merrill Lynch 25 10 Rothschild 24



GTB: Building on strong momentum



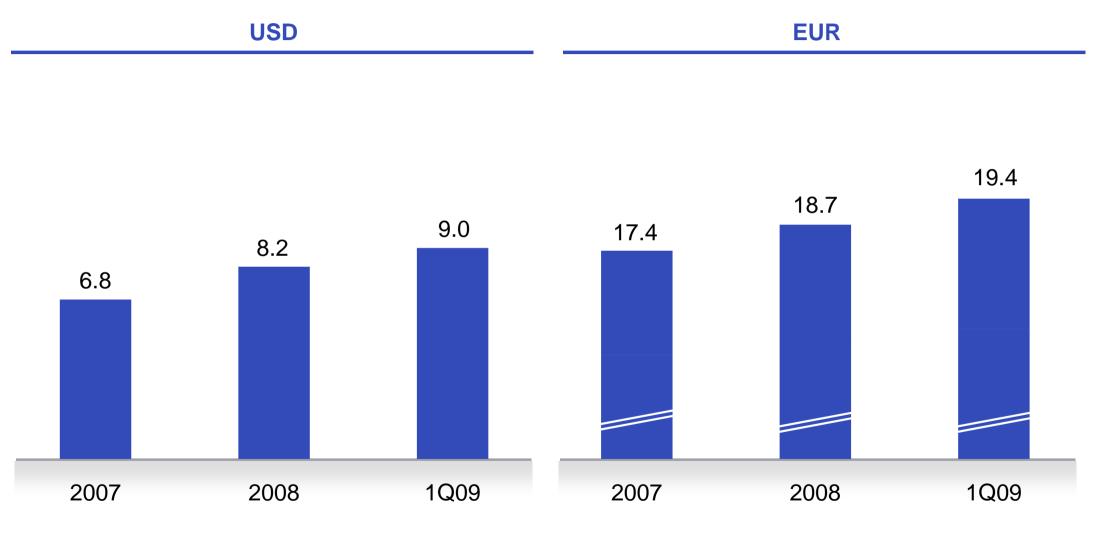
Note: Numbers for 2004 - 2005 based on U.S. GAAP, from 2006 onwards based on IFRS Investor Relations $06/09 \cdot 22$

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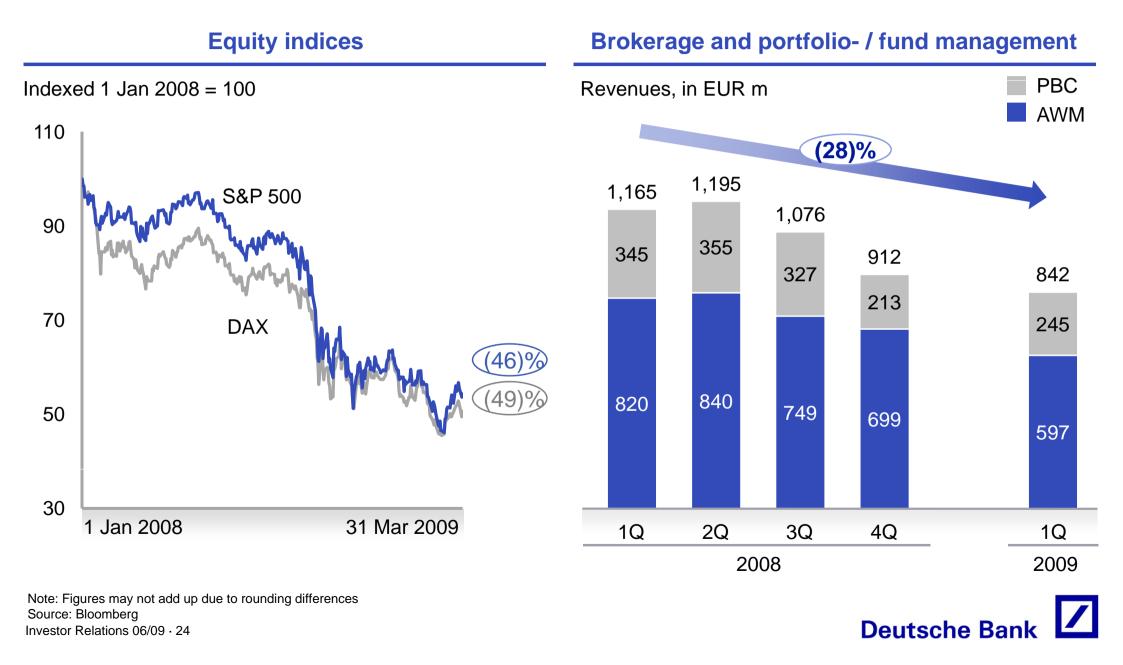
GTB: Leveraging 'flight to quality'

Market share capture – Clearing, at period end, in %



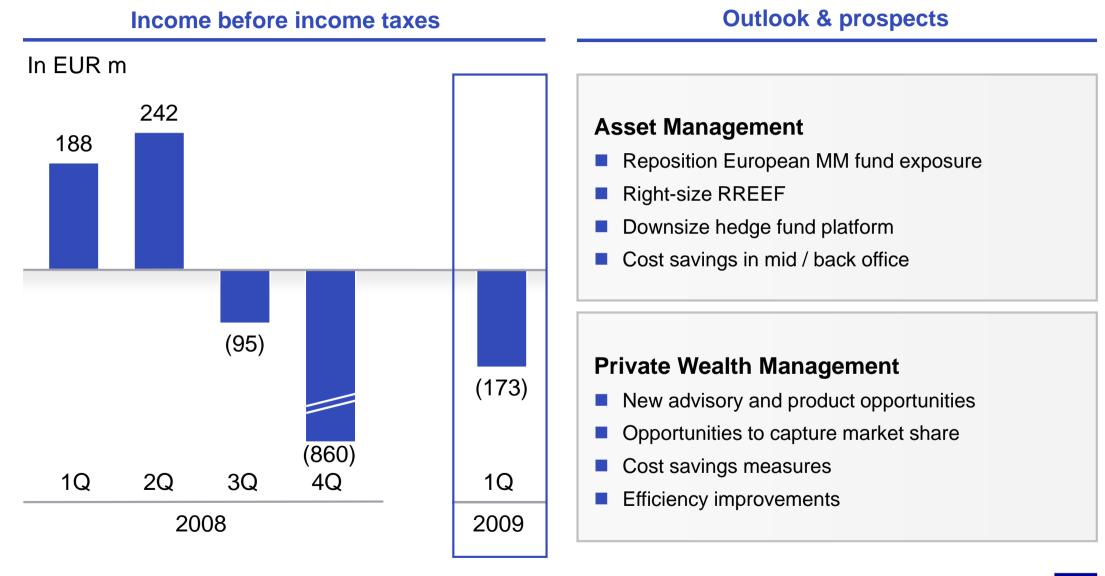
Source: CHIPS, RTGS, Target 2 Germany Investor Relations 06/09 · 23 Deutsche Bank

A challenging environment for Private Clients and Asset Mgmt.



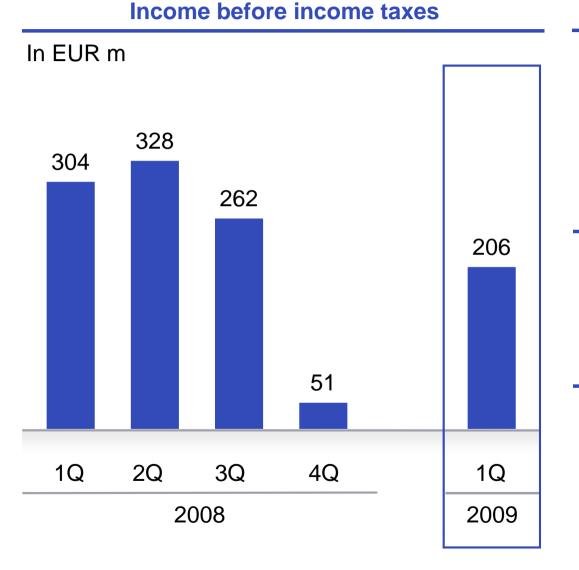


AWM: Restoring operating leverage at lower market levels





PBC: Implementation of 'Growth and Efficiency' program



Business model

- Advisory banking: Position for recovery in investment products via selective investments
- Consumer banking: Position for margin compression via cost-efficiency
- Leverage customer capture of prior year(s)

Efficiency program

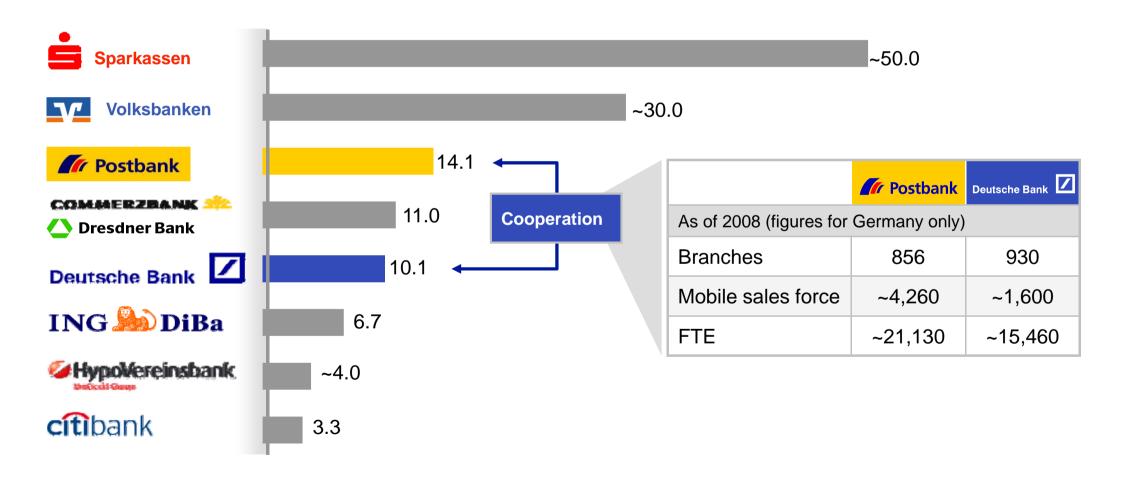
- Middle-office consolidation
- Integration of credit operations
- Back-office efficiency

Postbank co-operation

- Product and distribution synergies
- Joint purchasing / infrastructure synergies
- Expected run-rate pre-tax impact of EUR ~120-140 m within 3-4 years, split
 - ~ 50%/50% between DB / Postbank

Deutsche Postbank: Considerable strategic optionality

Clients of German retail banks as of 2008, in million*



* Source: Company website, Press releases Investor Relations 06/09 · 27



Cautionary statements

Unless otherwise indicated, the financial information provided herein has been prepared under International Financial Reporting Standards (IFRS).

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of Deutsche Bank. Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include the conditions in the financial markets in Germany, in Europe, in the United States and elsewhere from which we derive a substantial portion of our revenues and in which we hold a substantial portion of our assets, the development of asset prices and market volatility, potential defaults of borrowers or trading counterparties, the implementation of our strategic initiatives, the reliability of our risk management policies, procedures and methods, and other risks referenced in our filings with the U.S. Securities and Exchange Commission. Such factors are described in detail in our SEC Form 20-F of 24 March 2009 under the heading "Risk Factors." Copies of this document are readily available upon request or can be downloaded from <u>www.deutsche-bank.com/ir</u>.

This presentation also contains non-IFRS financial measures. For a reconciliation to directly comparable figures reported under IFRS, to the extent such reconciliation is not provided in this presentation, refer to the 1Q2009 Financial Data Supplement, which is accompanying this presentation and available at <u>www.deutsche-bank.com/ir</u>.