



Deutsche Bank
Chief Sustainability Office

Deutsche Bank Sustainability Strategy

From Ambition to Impact

April 2024



*We aspire to contribute to an **environmentally sound, socially inclusive and well-governed world**. We strive to **support our clients in accelerating their own transformation**. Our advice as well as our products and solutions shall be built on this commitment.*

Sustainable Finance



Systematically develop business towards sustainable finance

- Achieve cumulative sustainable financing and ESG investment volumes 2020 of € 500 billion (for the years from 2020 to 2025, excl. DWS)¹⁾
- Enhance scalability of green and social asset origination and allocation
- Position Deutsche Bank as partner of choice for supporting clients' transition towards net zero

Policies & Commitments



Develop and maintain robust governance and risk management for environmental and social issues

- Align our lending and investment portfolios to net-zero by 2050 (Net-Zero Banking Alliance) and make CO₂ emissions an integral part of our decision making
- Implement climate-risk methodology for portfolio analysis and target setting
- Strengthen policies for carbon intense sectors
- Develop nature indicators and include them into bank steering

Be a role model by transforming our operations towards sustainable behaviour and cultural change

- Continuously improve ESG ratings (e.g. CDP, MSCI, S&P)
- Data-driven sustainability business model
- Strengthen governance and control capabilities and empower employees to establish a sustainability culture
- Achieve ambitious gender diversity targets
- Reduce emissions linked to our own operations and supply chain²⁾ by 46 % by 2030 (2019 baseline)
- Enhance integration of sustainability factors in supply chain management

Publicly advocate sustainable transformation and engage with all stakeholder groups

- Standard setting via involvement in national and international bodies
- Expand dedicated in-house research #dbSustainability
- Foster stakeholder engagement through Deutsche Bank's sustainability ambassadors
- Lead by example with holistic reporting (including impact) on the progress of our own transformation
- Engage in international conferences like COP

People & Own Operations



Thought Leadership & Stakeholder Engagement



UN Sustainable Development Goals – our focus



You can learn more about our strategy on [db.com](https://www.db.com)

1) Sustainable financing and ESG investment activities as defined in Deutsche Bank's public Sustainable Finance Framework and related documents, which are published on our [website](https://www.db.com).

2) Scope 1, 2 and disclosed categories 1 to 14 of Scope 3 emissions



Achievements

- **Facilitated EUR 300bn in sustainable financing and ESG investments¹⁾** by Q1 2024 (cumulative since January 2020; excluding DWS); 1Q 2024 + EUR 21bn ²
- Selected deal highlights in Q1 2024:
 - Acted as **Lead Global Coordinator, Physical Bookrunner (B&D), and Joint ESG Coordinator** on TUI's **€ 500m debut Sustainability Linked Senior Notes**. The transaction is based on TUI's **new Sustainability-Linked Finance Framework** which sets out **concrete emissions reduction targets** for TUI's airline activities (Investment Bank O&A)
 - Mandated by the **Ministry of Finance and Budget of the Republic of Côte d'Ivoire to finance** (up to €149m commodity Murabaha term facility) the **construction of two new hospitals in the country**, with credit support from the Islamic Corporation for the Insurance of Investment and Export Credit (ICIEC) (Investment Bank FIC)
- Collaboration of **Deutsche Bank's Private Bank in Germany with the World Wide Fund For Nature (WWF) Germany** for an initial 2-year advisory service to **further advance its sustainable finance offering²**
- Awarded as Italy's Best in Sustainability and Spain's Best in Sustainability in the Euromoney Global Private Banking Awards 2024

2024+ priorities

- Continuous **refinement of divisional strategies** and **expansion of sustainability offering** (e.g. project finance, energy modernization, ESG focused DPM solutions)
- Strengthen **sector specific sustainability capabilities**

1) Sustainable financing and ESG investment activities as defined in Deutsche Bank's Sustainable Finance Framework and related documents, which are published on our [website](#).
Black font: Group-wide key achievements, grey font: divisional or regional achievements



Policies & Commitments

As of April 2024 and non-exhaustive



Achievements

- As founding member of the **Net Zero Banking Alliance (NZBA)**, committed to **net-zero by 2050** [↗]
- Published our **'Initial Transition Plan – Status Quo and the Way Forward'** in **October 2023** (excl. DWS) [↗]
- **Disclosed CO₂ footprint for our corporate loan portfolio** (28.1 MtCO₂e/y) and European residential real estate portfolio (2.5 MtCO₂e/y) until year-end 2022; introduced carbon budgets for business units
- Set net zero targets for **2030 and 2050 in seven carbon intensive sectors**; covering 54% of total financed emissions of the corporate loan book as at year-end 2023
- Set up **Net Zero Forum** to assess CO₂-intensive transactions and clients' transition strategies
- Raised **ambition that at least 90% of high emitting clients** in most carbon intensive sectors that engage in new corporate lending transactions **shall have a net zero commitment from 2026 on**
- **Published white paper 'Residential Real Estate – Leading to Net Zero'** [↗]
- **Tightened thermal coal guideline in 2023** [↗]
- **Updated Sustainable Finance Framework and Environmental & Social Policy Framework and published Sustainable Instruments Framework** [↗]
- **First bank joining #BackBlue** – a Blue Finance Commitment which ensures that the ocean is incorporated in finance and insurance decisions [↗]

2024+ priorities

- **Widen scope of CO₂ decarbonization pathways** (e.g. including Aviation sector in net zero target regime and disclosing facilitated emissions)
- **Further operationalization of net zero targets and climate risk management**
- **Enhance Environmental / Social (ES) and Sustainable Finance requirements** (e.g. updated Oil & Gas guideline, ESG Investments Framework, ES requirements related to ocean protection)

Black font: Group-wide key achievements, grey font: divisional or regional achievements



People & Own Operations

As of April 2024 and non-exhaustive



Achievements

- CEO-led **Group Sustainability Committee** established in 2020, and Chief Sustainability Officer appointed in 2022
- **Developed regional sustainability governance concept** as accelerator for the regional sustainability transformation
- **Linked part of the Management Board compensation** in the Long-Term Award for 2024 to **target pathways for carbon intense sectors** (scope 3.15)²
- Pathways for more **female representation** (35% of Managing Directors, Directors and Vice Presidents by 2025) developed and on-track ²
- Received **improved ESG rating** from the non-profit organization **CDP** with **results that exceed the industry average in all categories** for Deutsche Bank²
- **Implemented key requirements** of the **German Supply Chain Due Diligence Act**
- **Launched transition risk and physical risk scorecards**, which are used as **guidance for the impact of climate change on credit assessments**
- Raised ambition to **reduce total energy consumption from 20% to 30% by 2025** compared to 2019 baseline
- **Exceeded annual target for switching to renewable energy** (incl. certificates) which stands at 97% at year-end 2023
- **Vendors** with contract value >EUR 500k p.a. **required to provide external sustainability rating**²
- 80% of total vendor spend expected to submit greenhouse gas emissions to **CDP** by 2025
- Obtained the '**Green Canteen**' **certification for sustainable canteen operations** along the supply chain for the Frankfurt buildings "Taunusanlage" and "DB Campus"

2024+ priorities

- **Build out capabilities** for deal validation, policy development and risk management
- Detail **emission reduction roadmap** for our own operations and supply chain²
- **Report European Corporate Sustainability Reporting Directive (CSRD)** compliant Sustainability Statement as part of Annual Report 2024

Black font: Group-wide key achievements, grey font: divisional or regional achievements



Thought Leadership & Stakeholder Engagement

As of April 2024 and non-exhaustive



Achievements

- Hosted 2nd **Sustainability Deep Dive** [↗](#) and 3rd **dbAccess Global ESG Conference** in March 2023
- Set up external **Nature Advisory Panel with international experts** to help the bank assess nature-related risks and opportunities [↗](#)
- CEO representation in the **GFANZ Principals Group** [↗](#)
- Hosted a **conference on ‘Decarbonizing Industry – a German Lens’** with six German industrials at **COP 28** in Dubai [↗](#)
- Joined the **Glasgow Financial Alliance for Net Zero (GFANZ)** working group to mobilize private capital for Indonesia’s Just Energy Transition Partnership (JETP) [↗](#)
- Acted as **Co-Lead of Net Zero Banking Alliance’s Real Estate Working Group** and contributed to publish its emerging practice paper on **‘Climate Target Setting for Real Estate Sector Financing’**
- **Funding of chair for Sustainable Finance** for the **European School of Management and Technology (ESMT)**
- Became **supporter of the Global Investor Commission on Mining 2030** – a collaborative investor-led initiative seeking to define a vision for a socially and environmentally responsible mining sector overall by 2030. This is to further build out our knowledge and capabilities to support our clients [↗](#)

2024+ priorities

- Host **Deutsche Bank Climate & Security Day** alongside the London Climate Action week
- **Leverage Steering Committee Membership of the Impact Disclosure Taskforce** to attract capital for developing countries
- **Representation at UN Climate Conference (COP29)** in Azerbaijan

Black font: Group-wide key achievements, grey font: divisional or regional achievements



The transition to a sustainable economy is a long-term undertaking. In its current stage, we are confronted with the limited availability of climate related data. Use of estimates and models is inevitable until improved data becomes available. Our expectations for increasing data quality are based on reporting obligations as currently developed. New regulations on reporting will likely become effective in the coming years. Harmonized standards and calculation methods are expected to be developed and will also improve data quality.

This presentation includes metrics that are subject to measurement uncertainties resulting from limitations inherent in the underlying data and methods used for determining such metrics. The selection of different, but acceptable measurement techniques can result in materially different measurements. The precision of different measurement techniques may also vary. The information set forth herein is expressed as of end of May 2024, and we reserve the right to update its measurement techniques and methodologies in the future.

We have measured the carbon footprint of our corporate loan portfolio in accordance with the standards we discuss in our report on corporate loan portfolio financed emissions and net-zero-aligned pathways for focus sectors ([Towards net-zero emissions](#)). Furthermore, we have measured the carbon footprint of our European Real Estate loan portfolio in accordance with the standards we discuss in our report on [Residential Real Estate – Leading to Net-zero](#). In doing so, we partly used information from third-party sources that we believe to be reliable, but which has not been independently verified by us, and we do not represent that the information is accurate or complete. The inclusion of information contained in this document should not be construed as a characterization regarding the materiality or financial impact of that information.

If emissions have not been publicly disclosed, these emissions may be estimated according to the Partnership for Carbon Accounting Financials (PCAF) standards. For borrowers whose emissions have not been publicly disclosed, we estimate their emissions according to the PCAF emission factor database. Since there is no unified source of carbon emission factors (including sustainability-related database companies, consulting companies, international organizations, and local government agencies), the results of estimations may be inconsistent and uncertain.

Past performance and simulations of past performance are not a reliable indicator and therefore do not predict future results.

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates, and projections as they are currently available to the management of Deutsche Bank Aktiengesellschaft. Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to publicly update any of them in consideration of new information or future events. By their very nature, forward-looking statements involve risks and uncertainties. Several important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include the conditions on the financial markets in Germany, in Europe, in the United States, and elsewhere, from which we derive a substantial portion of our revenues and in which we hold a substantial portion of our assets; the development of asset prices and market volatility; potential defaults of borrowers or trading counterparties; the implementation of our strategic initiatives; the reliability of our risk management policies, procedures and methods; and other risks referenced in our filings with the U.S. Securities and Exchange Commission. Such factors are described in detail in our most recent SEC Form 20-F under the heading “Risk Factors.” Copies of this document are readily available upon request or can be downloaded from our [website](#).